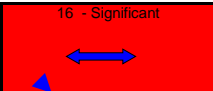
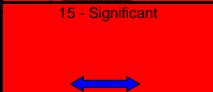
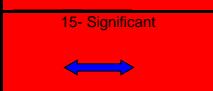
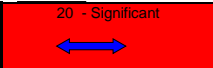
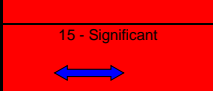
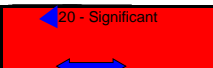

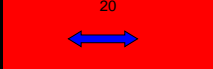
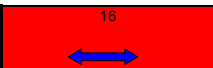

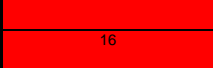
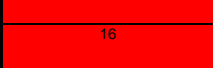


| Ref | Risk Description | Inherent Risk | Residual Risk | Proximity | Risk Manager |
|---------------------------|---|------------------|---|-----------|--|
| CORPORATE RISKS | | | | | |
| CORP 1 | Biosecurity | 25 - Significant | 16 - Significant  | Immediate | Richard Greenhouse |
| CORP 2 | Organisational Change | 25 - Significant | 15 - Significant  | Immediate | Ian Gambles |
| CORP 11 | Finance | 20 - Significant | 15 - Significant  | Immediate | Steve Meeks |
| FS RISKS | | | | | |
| FS/1 | Pests and diseases. | 25 - Significant | 20 - Significant  | Immediate | Richard Greenhouse |
| FS/2 | Lack of resources to meet delivery expectations | 25 - Significant | 15 - Significant  | Close | Richard Greenhouse |
| FE RISKS | | | | | |
| 1011/24 | Lack of medium to long term funding agreement with FC/DEFRA | 15 - Significant | 20 - Significant  | Near | David Hodson |
| 1012/01 | Non Forestry Developments | 16 - Significant | 16 - Significant  | Distant | Mark Street |
| X BORDER FUNCTIONS | | | | | |
| GB02 | Sustainability of GB forests detrimentally impacted. | 25 | 20  | Close | Director CFS |
| SHARED SERVICES | | | | | |
| SS01 | Loss of key staff | 20 | 16  | Immediate | Director HR and all Shared Service Heads |
| SS12 | Past FC policies, procedures and systems are unable to demonstrate compliance with tax requirements. | 25 | 25  | Immediate | Director Central Services |
| SS13 | FC policies, procedures and systems are unable to demonstrate compliance with tax requirements. | 25 | 16  | Immediate | Director Central Services |
| SS14 | NEW Support to countries to enable further devolution of services disrupts normal day-to-day service delivery to customers. NEW | 20 | 16  | Immediate | Director Central Services |