

FES PERFORMANCE MANAGEMENT FRAMEWORK SOCIAL AND ENVIRONMENTAL ACTIVITIES – 2011/12

Purpose

1. The purpose of this document is for FCS to specify expected outcomes from expenditure by Forest Enterprise Scotland (FES) on social and environmental programmes.

Introduction

The role of the national forest estate

2. The national forest estate (NFE) is the largest single public land resource held by the Scottish Government, comprising over 660,000 hectares and over 35% of Scotland's woodlands. It provides a valuable resource that the Scottish Government uses to enhance the contribution of forestry to society while continually improving and exploring new solutions to challenges such as climate change.

3. In 2006, Forestry Commission Scotland (FCS) led the forestry sector and its partners in publishing the second Scottish Forestry Strategy. This ten-year strategy sets out a vision and framework for taking forestry through the first half of the century and beyond. The 2006 Scottish Forestry Strategy recognised that one of the delivery mechanisms for achieving its objectives was through state intervention. State intervention can be used when other delivery mechanisms, such as guidance, regulations and incentives, cannot fully achieve desired outcomes. It can involve the use of land, staff resource or capital. Direct state intervention in land management is possible through the public land held by the Scottish Government.

4. The 2006 Scottish Forestry Strategy sets out six priorities for management of the NFE:

- safeguarding 'national forestry treasures'
- delivering forestry for people and rural development benefits where people live and work
- managing landscape-scale core areas for threatened species and habitats
- retaining sufficient timber production potential to facilitate market stability and development

- using acquisition/disposal, partnerships and other arrangements to generate a greater scale and pace of change
- sustaining sufficient regional presence to exercise policy development, exemplar and leadership roles

Forest Enterprise Scotland

5. FES was established as an Executive Agency on 1 April 2004, with responsibility for the management and development of the NFE. As owners of the estate and sponsors of the Agency, it is for Ministers and FCS to set the policy directions, in consultation with FES, and to manage FES's performance to ensure that objectives and targets are met in an efficient and responsible way. The Framework Document sets out the relationship between FES and FCS/Ministers¹.

6. The Framework Document was revised in 2010. In order to improve transparency, FES activities have been sub-divided into four groups, as follows:

- **Forest Management**, comprising forest planning, harvesting and marketing of timber, restocking, forest protection and maintenance, deer management, roads maintenance and estate management. This includes non-commercial activities that are necessary to ensure that management is in line with the UK Forestry Standard and that the NFE remains independently certified. This is expected to become cash positive by 2014.
- **Capital improvements**, such as land sales and purchases, afforestation and road construction. This includes the repositioning programme and the proposed leasing of land from farmers.
- **Services**, including work related to land sales, purchases and valuation services for FCS and the provision of land management services to other public bodies.
- **Social and Environmental**, comprising all activities designed to deliver social and environmental outputs where this is over and above that required to ensure that the UK Standard is respected and independent certification is achieved.

7. The revised Framework Document details the activities included within each of the four groups and the strategic goals that have been set for each group. Each group has a separate funding stream and transfer of funds from one

¹ See <http://www.forestry.gov.uk/website/forestry.nsf/byunique/infd-7upd3g>

group to another requires agreement with FCS. The suite of Agency Performance Indicators is based on the Framework Document.

Social and Environmental Activities

8. This document deals with social and environmental programmes. Key social and environmental activities carried out by FES are:

- Management of urban woodlands;
- Provision of access and recreational opportunities (some of which is commercial);
- Protection and enhancement of the natural and built heritage;
- Rural development and community involvement.

For each of these activities, Annex 1 sets out (i) its contribution to national outcomes; (ii) a summary of the current position; (iii) strategic goals, (iv) priority actions for 2011/12 and (v) relevant agency performance indicators. (The priority activities are based on the National Forest Estate Strategic Plan², the Scottish Forestry Strategy Implementation Plan 2011/14³ and the FCS Corporate Plan 11/12⁴)

Resources

Budget

9. The net cost of the social and environmental activities of FES in 2011/12 is budgeted at £23.1 million, summarised as follows:

	Net Expenditure £M	Activities funded
Communities, Recreation and Tourism	12.1	<ul style="list-style-type: none"> • Management of urban woodlands • Provision of access and recreational opportunities • Rural development and community involvement
Environment	6.3	<ul style="list-style-type: none"> • Protection and enhancement of the natural and built heritage
Capital	3.0	<ul style="list-style-type: none"> • New projects and capital improvements
TOTAL	21.4	

² <http://www.forestry.gov.uk/website/forestry.nsf/byunique/inf-d-6pelhd>

³ <http://www.forestry.gov.uk/website/forestry.nsf/byunique/inf-d-6aggzw>

⁴ <http://www.forestry.gov.uk/website/forestry.nsf/byunique/inf-d-6ahms9>

It is recognised that a significant proportion of the CRT funding is required to meet our community and stakeholder commitments. However, future resource allocation decisions should give relative priority to activities in and around urban areas of Scotland, in rural localities with fragile economies, or where a financial return can be achieved.

10. Projects in excess of £50k will be accompanied by a PID and business case. Approval will follow the internal FES agreed procedure. The FCSMB Management Board must approve projects over £1 million.

Monitoring and Review

11. FES will provide a report to Head of Policy FCS by end February 2012 showing expected progress in 2011/12 in relation to each priority action. The Head of Corporate Services will monitor Agency Performance Indicators. The 2010/11 report is attached as Annex 2 to this document.

12. In consultation with FES, FCS will review this document in March 2012 in order to assess performance in 2011/12 and agree the 2012/13 Framework for Social and Environmental Activities.

Forestry Commission Scotland
May 2011

ANNEX

Management of urban woodlands

Contribution to national outcomes

This programme will contribute to the following national outcomes in particular:

- We live in a Scotland that is the most attractive place for doing business in Europe.
- We live longer, healthier lives.
- We have tackled the significant inequalities in Scottish society.
- We live in well-designed, sustainable places where we are able to access the amenities and services we need.
- We have strong, resilient and supportive communities where people take responsibility for their own actions and how they affect others.
- We value and enjoy our built and natural environment and protect it and enhance it for future generations.

Summary of current position

- WIAT⁵ woods on the NFE cover over 18,000 hectares in 93 separate woodlands. FES manages (to the accessible woodland standard) 86,000 hectares of woodland within 4 kms of settlements of more than 500 people.

Strategic goal

- Manage designated WIAT woodlands to deliver economic regeneration and health and wellbeing outcomes.

Priority actions for 2011/12

- Make further proposals for acquisition of land/woodlands in support of the Woods In and Around Towns initiative. (NFE Strategic Plan 4.01 P).
- Continue to support the development of the Central Scotland Green Network. (SFS Implementation Plan 2011/12).

⁵ ie Woods in and around Towns

- Contribute to the third phase of WIAT (WIAT III) programme, to be launched in 2011 (SFS Implementation Plan 2011/14).
- develop three major new community woodland projects in the “Clyde Gateway” area of Glasgow (FCS Corporate Plan 11/12).
- appoint additional woodland wardens and community rangers for the Central Belt (FCS Corporate Plan 11/12).
- Open 10km of new trails and paths near urban areas (FCS Corporate Plan 11/12).

Agency Performance Indicator

- Area managed within 4km of settlements of >500 people.

Provision of access and recreational opportunities

Contribution to national outcomes

This programme will contribute to the following national outcomes in particular:

- We live in a Scotland that is the most attractive place for doing business in Europe.
- We live longer, healthier lives.
- We live in well-designed, sustainable places where we are able to access the amenities and services we need.
- We value and enjoy our built and natural environment and protect it and enhance it for future generations.
- Our public services are high quality, continually improving, efficient and responsive to local people’s needs.

Summary of current position

- FES is the largest provider of outdoor recreation in Scotland. The infrastructure extends to over 370 waymarked paths totalling over 1200 km, 130 routes for cycling, totalling over 1300 km, four forest drives, six forest parks, five woodland parks, four national nature reserves, two nature reserves and seven staffed visitor centres.

Strategic goals

- Promote and encourage access to the estate for informal recreational activity (walking, cycling, horse-riding), providing basic facilities where appropriate.
- Provide specialist recreation and visitor facilities where there is demand, and market failure, recovering a proportion of the costs where appropriate.
- Encourage the development of commercial recreation activities by third parties and engage directly or in partnership, where a commercial return can be demonstrated.

Priority actions for 2011/12

- Continue with strategic collaborative forest tourism development projects. (NFE Strategic Plan 3.09 P).
- Open the new Glentress Peel Visitor Centre in the Tweed Valley (SFS Implementation Plan 2011/12, FCS Corporate Plan 11/14).
- Finalise the development plans for the visitor centre at David Marshall Lodge, near Aberfoyle, Galloway Forest Park and the Queen's View Visitor Centre, near Pitlochry, and commence improvements (SFS Implementation Plan 2011/14, FCS Corporate Plan 11/12).
- Working with others, consider the opportunities for further work around knowledge exchange and skills development in the forest tourism sector (SFS Implementation Plan 2011/14).
- Participate as fully as possible in the Focus Years, officially designated as the Road to 2014 (the next Homecoming Year) - Active Scotland and Scotland's Islands in 2011, Creative Scotland in 2012 and Natural Scotland in 2013 ((SFS Implementation Plan 2011/14).
- Improve Forester GIS data on national forest estate recreation facilities, record data on Recreation Manager and undertake a survey to ensure recreation facilities promote equality of opportunity and comply with the Equalities Act 2010 (SFS Implementation Plan 2011/14).
- Develop an affordable work programme for undertaking improvements across the national forest estate (SFS Implementation Plan 2011/14).
- implement and extend the Central Scotland Engagement Strategy to improve outreach to diverse groups ((SFS Implementation Plan 2011/14, FCS Corporate Plan 11/12).

- Provide places for 30 Modern Apprenticeships under the Forestry Apprenticeship Programme (FCS Corporate Plan 11/12).

Agency Performance Indicators

- % satisfaction with woodland recreation provision.
- Number of visits to national forests.
- Number of schools involved in woodland-based learning activities on the NFE.

Protection and enhancement of the natural and built heritage

Contribution to national outcomes

This programme will contribute to the following national outcomes in particular:

- We live in a Scotland that is the most attractive place for doing business in Europe.
- We live in well-designed, sustainable places where we are able to access the amenities and services we need.
- We value and enjoy our built and natural environment and protect it and enhance it for future generations.
- We reduce the local and global environmental impact of our consumption and production.

Summary of current position

- Over the past three years, FES has expanded its native woodland extent by over 2500 ha, also restoring over 2000 ha of plantations on ancient woodland sites.
- On the NFE, 93% of designated features now meet favourable standard.
- 76,000 hectares of woodland on the NFE are managed using alternatives to clearfelling.

Strategic goals

- Manage designated heritage sites in accordance with plans agreed with the appropriate statutory body.
- Produce and deliver species and habitat action plans in support of national priorities and targets.
- Maintain over 95% of designated sites in favourable or favourable recovering condition.
- Provide evidence of an increasing level of biological diversity throughout the estate.

Priority actions for 2011/12

- Pass well-managed and respected landscapes on to future generations by considering the landscape amenity in forest design plans and operational activities, with particular care in national parks, national scenic areas and tourist routes, in line with Forestry Commission guidelines. (NFE Strategic Plan 6.06 P).
- Publish an open habitats strategy for the NFE (SFS Implementation Plan 2011/14).
- prepare and start to implement an ambitious 15 year rhododendron eradication plan (FCS Corporate Plan 11/12).
- use the data from the Native Woodland Survey of Scotland to prioritise restoration work on plantations on ancient woodland (PAWS) sites (FCS Corporate Plan 11/12).
- Review the Designated Historic Assets Register on the national forest estate in liaison with Historic Scotland (SFS Implementation Plan 2011/14, FCS Corporate Plan 11/12),

Agency Performance Indicators

- Area of woodland managed using alternatives to clearfelling
- Percentage of notified features on designated sites in favourable or unfavourable recovering condition

- Area of PAWS with a commitment to restoration under long-term forest plans
- Native woodland as a percentage of woodland on the NFE
- Percentage of woodland area managed with conservation and enhancement of biodiversity as a major objective
- Number of sites managed specifically for historic environment and cultural heritage value

Rural development and community involvement

Contribution to national outcomes

This programme will contribute to the following national outcomes in particular:

- We realise our full economic potential with more and better employment opportunities for our people.
- We are better educated, more skilled and more successful, renowned for our research and innovation.
- Our young people are successful learners, confident individuals, effective contributors and responsible citizens.
- We have tackled the significant inequalities in Scottish society.
- We have strong, resilient and supportive communities where people take responsibility for their own actions and how they affect others.

Summary of current position

- The NFE hosts over 8.5 million visitors each year, helping to generate £165 million of forest-related tourism and around £94 million of expenditure on day visits each year.
- FES is involved in over 100 community partnerships ranging from joint management agreements, partnerships managing and maintaining recreational facilities to volunteer groups leading guided walks.
- FES has a key role in overcoming difficulties of recruitment in rural land-based employment. The agency currently has 22 apprentices taken on through the Modern Apprenticeship Scheme. A total of 27 people have qualified from the Modern Apprenticeship Scheme in the past three years.

Strategic goals

- Maintain a menu of opportunities for local communities to benefit from their local woodlands.
- Facilitate the development of business opportunities by third parties, including the tourism sector, based on the goods and services provided by the estate.

Priority actions for 2011/12

- Ensure the National Forest Land Scheme process is adhered to during the repositioning of the NFE. (NFE Strategic Plan 4.12).
- Increase the percentage of revenue generated from non-timber sales. (NFE Strategic Plan 3.16 P)
- Work to improve the overall satisfaction rating of groups involved in partnership projects. (NFE Strategic Plan 4.10 P)
- Continue to support the 7stanes Community Interest Company and continue to work with partners and stakeholders to review and identify business opportunities for tourism businesses to use the National Forest Estate (SFS Implementation Plan 2011/14, FCS Corporate Plan 11/12),
- Support community organisations exploring the community leasing option under the NFLS (SFS Implementation Plan 2011/14),
- Provide detailed guidance on how communities can get involved in community renewable energy projects on the national forest estate (SFS Implementation Plan 2011/14).
- Work with sector partners to promote volunteering opportunities more widely and expand availability within the NFE (FCS Corporate Plan 11/12).

Agency Performance Indicators

- Number of community groups involved with managing the NFE
- Independent satisfaction rating of community partnerships with FES
- Number of apprentice places offered.
- Number of recreation/tourism related business with agreements to operate on the NFE

ANNEX

FES PERFORMANCE MANAGEMENT FRAMEWORK: SOCIAL AND ENVIRONMENTAL ACTIVITIES REPORT - 2010/11

Management of urban woodlands	
<p>Strategic goal</p> <ul style="list-style-type: none"> • Manage designated WIAT woodlands to deliver economic regeneration and health and wellbeing outcomes. <p>Priority actions for 2010/11</p> <ul style="list-style-type: none"> • Make proposals for acquisition of land/woodlands in support of the Woods In and Around Towns initiative. (NFE Strategic Plan 4.01 P). • Identify a national network of NFE WIAT demonstration sites covering Scotland's city regions. (NFE Strategic Plan 4.02). • Support the development of the Central Scotland Green Network. (SFS Implementation Plan 2010/11). • Road test the 'better woodland walks' toolkit to assess the woodland walking experience in WIAT woods. (SFS Implementation Plan 2010/11). <ul style="list-style-type: none"> • Extend the core path database coverage with local authorities. (SFS Implementation Plan 2010/11). • Follow up the health and safety audit of the management of recreation facilities on NFE and implement recommendations for improvement. (SFS Implementation Plan 2010/11). • Pilot community engagement approaches in WIAT woods to support the Scottish Government Community Empowerment Action Plan. (SFS Implementation Plan 2010/11). <p>Agency Performance Indicator</p> <ul style="list-style-type: none"> • Area managed within 4km of settlements of >500 people. 	<ul style="list-style-type: none"> • Very good progress is being sustained towards fulfilling this strategic goal. • Ongoing with considerable progress in Central Scotland (See WIAT report). • Fulfilled (See WIAT report). • Ongoing (See WIAT report). • Completed. Work on interpretation, visitor experience plans and visitor zones management guidance will assist with this. Communications and especially the FC website remain challenging. • Ongoing dialogue with access authorities and the NAF especially on closure arrangements and the need for legislative adjustment. • Completed but needs to be a continuous process with OGBs 37 and 42. • Scottish Lowlands Forest District involved in revision of Forest Research Community Engagement Toolkit in 10/11. In 11/12 SLFD will be involved in further roll out of the Toolkit in sites such as Easterhouse, Glasgow and Windyhill, Renfrewshire. • Fulfilled. Target 87,000 ha. Actual 88,768 ha

Provision of access and recreational opportunities

Strategic goals

- Promote and encourage access to the estate for informal recreational activity (walking, cycling, horse-riding), providing basic facilities where appropriate.
- Provide specialist recreation and visitor facilities where there is demand, and market failure, recovering a proportion of the costs where appropriate.
- Encourage the development of commercial recreation activities by third parties and engage directly or in partnership, where a commercial return can be demonstrated.

Priority actions for 2010/11

- Continue with strategic collaborative forest tourism development projects. (NFE Strategic Plan 3.09 P).
- Develop, implement and monitor a "forests for health" partnership programme as set out in the Forestry Commission Scotland health strategy to achieve a greater recognition for the role of the NFE in providing cost-effective health benefits. (NFE Strategic Plan 5.11 P).
- Complete the implementation plan for the Forests for People: Access, recreation & tourism framework for the NFE. (NFE Strategic Plan 5.03).
- Encourage more volunteering activity in woods. (NFE Strategic Plan 5.14)
- Prioritise key health actions in delivery of Forest District Strategic plans. (SFS Implementation Plan 2010/11).
- Support the development and training of the Community, Recreation and Tourism leads in each Forest District. (SFS Implementation Plan 2010/11).
- Complete development of Glentress Peel, Peebles.

- Ongoing through communications, interpretation and marketing strategies. FC website is the weakest area of provision.
- Major projects to improve performance on quality of provision – visitor zone and charges with special emphasis on car parking.
- Improvements to leases and operating plans with also progress on Go-Ape and Glenmore and Glentress leases.
- Continuing with work to improve events and build relationships with VisitScotland and Forest Holidays.
- Focus increasingly moving to fewer key sites due to resource pressures.
- Decided that we need to redraft the actual document to reflect considerable changes and need to update case studies. Other commitments have delayed this being completed but drafts in preparation.
- Ongoing with pilots being developed in Scottish Lowlands and reconfiguration of project governance/management arrangements.
- Demonstrations such as Larbert Hospital have been the main activity undertaken.
- Review with I and D still to be concluded. Collaboration with UHI and Glasgow Caledonian progressing towards a EU ESF bid in 2011/12.
- Construction completed on time and within budget – snagging and landscape and conclusion of leases scheduled for early 2011/12.

<ul style="list-style-type: none"> • Working in partnership with others, continue to realise the economic potential of the NFE for mountain-biking and forest-related tourism. (SFS Implementation Plan). • Work with the Loch Lomond and Trossachs National Park Authority to improve the standard of recreational provision and maintenance on East Loch Lomondside. <p><i>Agency Performance Indicators</i></p> <ul style="list-style-type: none"> • % satisfaction with woodland recreation provision. • Number of visits to national forests. <ul style="list-style-type: none"> • Number of schools involved in woodland-based learning activities on the NFE. 	<ul style="list-style-type: none"> • Ongoing with lease of facilities at Nevis range a useful pilot for management of mountain biking by third party. • Considerable progress with upgrade of facilities pending implementation of introduction of new bylaws. • Fulfilled. Target 90.8%. Actual 92.2%. • The All Forests Survey will be repeated during the period 11/12-12/13, starting with a review/redevelopment of the survey methodology taking account of experience gained and lessons learned in the baseline survey undertaken 4 years ago. • Best estimate 318 - Drop in numbers due to schools being tied up with introducing Curriculum for Excellence and school budgets slashed for visits away. Some FDs reducing the amount of time in delivering learning.
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Rural development and community involvement

<p><i>Strategic goals</i></p> <ul style="list-style-type: none"> • Provide a menu of opportunities for local communities to benefit from their local woodlands. • Facilitate the development of business opportunities by third parties, including the tourism sector, based on the goods and services provided by the estate. <p><i>Priority actions for 2010/11</i></p> <ul style="list-style-type: none"> • Ensure the National Forest Land Scheme process is adhered to during the repositioning of the NFE. (NFE Strategic Plan 4.12). • Increase the percentage of revenue generated from non-timber sales. (NFE Strategic Plan 3.16 P) • Work to improve the overall satisfaction rating of groups involved in 	<ul style="list-style-type: none"> • Menu in place and published on FCS website. • Ongoing with continuous dialogue with businesses. Major opportunity to attract more of the Forest Holidays investment to Scotland being progressed. • Achieved. No significant developments or issues. • Review of opportunities undertaken and staff awareness raise through business plan and papers to FESMB, FCSMB and National Committee. • Ongoing.
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<p>partnership projects. (NFE Strategic Plan 4.10 P)</p> <ul style="list-style-type: none"> • Once legal cover has been established, incorporate the leasing of NFE woodlands to communities into the National Forest Land Scheme. (SFS Implementation Plan 2010/11) • Work with CSGN to develop a forestry sector skills/volunteering programme <p>Agency Performance Indicators</p> <ul style="list-style-type: none"> • Number of community groups involved with managing the NFE • Independent satisfaction rating of community partnerships with FES • Number of apprentice places offered. • Number of recreation/tourism related business with agreements to operate on the NFE 	<ul style="list-style-type: none"> • Completed. • Ongoing with a pilot being developed with BTCV in Scottish Lowlands FD. • Classification of groups review completed and new baseline agreed. • Only undertaken periodically in agreement with FCS. • 26 • Survey completed and baseline established.
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Protection and enhancement of the natural and built heritage	
<p>Strategic goals</p> <ul style="list-style-type: none"> • Manage designated heritage sites in accordance with plans agreed with the appropriate statutory body. • Produce and deliver species and habitat action plans in support of national priorities and targets. • Provide evidence of an increasing level of biological diversity throughout the estate. <p>Priority actions for 2010/11</p> <ul style="list-style-type: none"> • Develop guidance on planning and management of scheduled monuments and generic guidance for unscheduled monuments that identifies key issues for maintaining or achieving good condition in line with the Forestry Commission Scotland policy, Scotland's Woodlands 	<ul style="list-style-type: none"> • Good progress being sustained. • Good progress is being made towards fulfilling this strategic goal. • Good progress being made. • Achieved and guidance on the intranet. Guidance on plans and management of scheduled monuments is working well. Template produced for important unscheduled monuments and completed for 10 sites.

<p>and the Historic Environment, together with Historic Scotland. (NFE Strategic Plan 6.08 P).</p> <ul style="list-style-type: none"> • Standardise heritage data held by the NFe into a Historic Environment Inventory and fully integrate into management systems. (SFS Implementation Plan 2010/11). • Develop mechanisms that ensure the continual updating of the NFE Historic Environment Inventory and the regular exchange of data between FCS, RCAHMS and Local Authority Archaeology Services. • Develop a template FCS Forest District Historic Environment Plan that provides the detail required to plan, manage, monitor and report on each district's historic environment outputs, and pilot test in one Forest District. (SFS Implementation Plan 2010/11). • Develop a protocol for information exchange on historic environment interests on all woodland sites being considered for disposal under the repositioning programme on the NFE. (SFS Implementation Plan 2010/11). • Plan and implement the agreed actions in the river basin management plans and area management plans to contribute to the achievement of good ecological and chemical status of high risk water bodies. (NFE Strategic Plan 6.02 P). • Instigate agreed management with Scottish Natural Heritage of designated sites to assist in the delivery of the Scottish Government targets for site condition. NFE Strategic Plan 7.14 P. 	<ul style="list-style-type: none"> • Achieved (the Forester GIS Heritage Module contains data collected from NMRS, HERs and Forest Districts (c. 12,000 features). Forest District environment leads and GIS technical support have been trained in its use. • Achieved (the Forester GIS Heritage Module will be reviewed on an annual basis by the FCS Archaeologist, with, for example, information regarding new discoveries on the national forest estate being passed to the NMRS and the relevant LA Archaeology Service). • A template was produced and tested in a FD but this concept has been superseded (the development of the Designated Historic Assets Register (required by Scottish Historic Environment Policy Chapter 5, 'The conservation of the historic environment by government departments in Scotland') will enable the historic environment reporting on a national basis. The historic environment will continue to form part of the Forest District Strategic Plans). • Achieved (the FCS Archaeologist is now consulted on all relevant national forest estate Land Transactions, passing appropriate cases to Historic Scotland for comment. • Received revised data from SEPA, which was analysed to ascertain the length of rivers where the primary pressure was attributed to forestry and where the only pressure was forestry and where these overlapped with the NFE. This data can now be used to check to see whether FDPs will address the issues on the NFE by the WFD target dates. • Significant close working with SNGH teams to achieve target of 97% for site condition on the NFE.
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<p>Agency Performance Indicator</p> <ul style="list-style-type: none"> • Percentage of notified features on designated sites in favourable or unfavourable recovering condition. • Area of PAWS with a commitment to restoration under long-term forest plans. • Native woodland as a percentage of woodland on the NFE. • Percentage of woodland area managed with conservation and enhancement of biodiversity as a major objective. • Number of sites managed specifically for historic environment and cultural heritage value 	<ul style="list-style-type: none"> • 97% achieved. • 25k achieved. • 10.4 % • 28% • 371 sites.
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